

09-10 REPORT TO THE COMMUNITY

NEW  
BEGINNINGS

STRAZ CENTER FOR THE PERFORMING ARTS



JAEB THEATER

A new year symbolizes new beginnings.

As you'll see in this annual report, the last year has been full of new beginnings – from our new name to a new dance company to a new look for Maestro's and more.

We announced our new name in December of 2009, thanks to the generous donation from the David A. Straz, Jr. Foundation. And after a year converting many documents, small signs and other usages, we debuted the major new building signage (see cover).

The new signage lights up the downtown Tampa skyline and serves as a welcoming beacon for the cultural arts district.

*Wonderland*, the first initiative of the Broadway Genesis Project, sold out runs in Tampa and Houston (and Tampa again) and opens on Broadway April 17, 2011 – another new beginning, unprecedented for our performing arts center.

Maestro's Restaurant has been renovated and transformed into a cool dining experience and, along with a new menu, has attracted rave reviews.

The Patel Conservatory and Opera Tampa continued this pattern of re-creation and innovation in classrooms, in outreaches and on stages.

We thank you, our audience members and donors, who honor us with your support and inspire us with your attendance and participation. We will continue to strive for new avenues of excellence over the next year.

You are the reason for our continued success.

Sincerely,



Judy Lisi



Left to right: Catherine Lowry Straz, Philanthropist David A. Straz, Jr., Board of Trustees Chairman Dr. Martin Silbiger and Center President/CEO Judith Lisi.





**In 2009-2010, the Center received the largest philanthropic gift made to a cultural institution in the Tampa Bay area. The donation is dedicated in its perpetuity to benefit the performing arts center and its programs. In recognition of this generous gift from the David A. Straz, Jr. Foundation, the Tampa Bay Performing Arts Center was renamed the David A. Straz, Jr. Center for the Performing Arts.**

# NEW PROGRAMS




In 2010, Opera Tampa received a substantial gift from Dr. Zena Lansky. The company has been endowed with a \$1 million gift that will name the Dr. Zena Lansky Endowed Principal Artist. This naming will apply to the principal performer in all Opera Tampa productions in perpetuity. "This wonderful gift from Dr. Lansky will allow us to continue the growth and deepening of Opera Tampa's programming. Thanks to the generosity of Tampa Bay area opera lovers such as Dr. Lansky, this boost to the Opera Tampa endowment will help to secure the future of this beautiful and revered art form," said Judy Lisi, president of the Straz Center.

As part of its mission to inspire artists and audiences to dream, discover, create and celebrate, the Straz Center boasts two programs that foster the development of new artists - the **Opera Tampa New Artist** program and **Next Generation Ballet**.

The **Opera Tampa New Artist Program** serves the Tampa Bay Community by educating and communicating the beauty of opera to its residents. The New Artists and opera faculty bring performances, workshops and master classes to special groups, hospitals, retirement communities and the general public, as well as Pinellas and Hillsborough County school students. In return, the new artists receive guidance for their career development, study with professionals and participate in the Opera Tampa season productions, gaining important professional experience.



*The 2010-2011 Opera Tampa New Artists*

A young male and female ballet dancer are captured in a dynamic lift outdoors. The male dancer, wearing a white t-shirt and black tights, supports the female dancer. She is wearing a black leotard and black tights, with her right leg extended horizontally to the right. Her left leg is bent at the knee, with the foot pointing towards the male dancer's chest. Her arms are extended outwards, and she has a joyful expression. The background features a large, multi-tiered fountain with water spraying upwards, set against a clear blue sky with light clouds. The ground is paved with reddish-brown bricks.

**Next Generation Ballet** is a stepping stone for great dance talent. Under the direction of Peter Stark, Next Generation Ballet prepares dancers aged 16 to 21 for professional employment through instruction, coaching and performing opportunities. The company is committed to the artistic, personal and professional development of outstanding young dancers.

# NEW BROADWAY PREMIERE



*Wonderland* arrives on Broadway this spring with previews beginning March 21 at the Marriott Marquis Theatre and an April 17 opening.

The Marquis Theatre has showcased a series of hit musicals including *Me and My Girl*, *Gypsy*, *Man of La Mancha*, *The Goodbye Girl*, *Damn Yankees*, *Peter Pan*, *Victor/Victoria*, *Annie Get Your Gun* and *Thoroughly Modern Millie*.

*Wonderland* headlined the 2009-2010 season – the first production of the Broadway Genesis Project, an initiative by the Straz Center for the Performing Arts to develop and prepare new musical theater for Broadway. From a show's inception to final staging, the project provided a safe and nourishing environment in a state-of-the-art complex with artistic, technical and administrative resources.

*Wonderland* was optioned by Judy Lisi, CEO of the Straz Center, and was subsequently produced as its world premiere at the Center in December 2009. In association with the Alley Theatre in Houston, TX, in January of 2010, the show was transferred for further development, becoming one of the highest-grossing shows in that theater's history.

A new spin on the classic story of Alice and her Looking-Glass world, *Wonderland* is about a modern-day woman who goes on a life-changing adventure far below the streets of New York City, where a colorful cast of strange but familiar characters help her rediscover what's really important.

The world premiere production of *Wonderland* was funded in part by the Hillsborough County Board of County Commissioners and the Tourist Development Council, and the State of Florida, Department of State, Division of Cultural Affairs, the Florida Council on Arts and Culture, and the National Endowment for the Arts.



*Janet Dacal as Alice*

# NEW TECHNOLOGY

The Straz Center's website underwent a major transformation in the 2009-2010 season. The redesign project included all three Straz center websites: strazcenter.org, operatampa.org and patelconservatory.org. At the same time, it incorporated the Straz Center's new name into the web address and the change was made from ttpac.org to strazcenter.org. All traffic to ttpac.org has been permanently redirected to the new address and the new website, and the new site received the second-highest recorded number of visitors for the month of October since we started recording traffic back in 2001.

The most important aspects of the website and online ticketing site redesigns are how the site looks and operates for visitors. Before beginning the redesign project, we surveyed our patrons and then built the site around their needs.



A major component of the website redesign was a shift in the technology used to run it. A new content management system used to create and edit web pages ensures the look and feel of the new site remains consistent and provides an easier interface for maintaining the site. And it makes the site more stable so that the user experience is virtually the same no matter what kind of computer a visitor uses to visit the site.

At the same time, a new online ticketing site was built to run alongside the new website. This new ticketing site features better (and interactive) seat maps, the ability to buy souvenir merchandise online, and the ability to make several different kinds of purchases at once. Now someone can buy tickets, gift certificates, make a donation and buy a souvenir in one shopping cart.



# NEW ACTS AND NEW STAGES



*Wicked*

A sign says where you are; programming reveals what you are.

In the last year, the Straz Center booked popular new acts as well as some old favorites.

A sensational new show about chasing your dreams and finding your true home, the 2008 Tony® Award-winning Best Musical *In the Heights* introduced Tampa audiences to what has been called “the current chapter of the classic American immigrant story.”

In another first national tour, the world’s most famous nanny *Mary Poppins* flew into Carol Morsani Hall for what the *New York Daily News* called a “roof-raising, toe-tapping, high-flying extravaganza.” It included an unforgettable number where “Bert” literally tap danced (while hanging upside down) on the ceiling of the Carol Morsani Hall proscenium.

One of the biggest off-Broadway and Broadway successes of all time, *Godspell* enjoyed an extended stay in the Jaeb Theater. The Jaeb also hosted a new show, *An Evening With Lucille Ball: Thank You for Asking*, directed by Lucie Arnaz.



*In the Heights*



*Disney's Mary Poppins*



*South Pacific*

## BY THE NUMBERS

502,108

Straz Center Attendance

3,750

Straz Center Events

62,620

Education Participants



*Ballet Folklórico de Mexico*

The Broadway season also included a stunning reinvention of Rodgers' and Hammerstein's ***South Pacific*** – another first national tour – and ***Wicked*** returned by popular demand.

Jobsite Theater returned as the Resident Theater Company of the Shimberg Playhouse, bringing with them their usual bevy of edgy offerings, as well as their traditional Halloween treat. This year, they outdid themselves with the live stage production of ***Night of the Living Dead***.

The return of the Culture Quest World Music and Dance Series brought **Ballet Folklórico de Mexico**, the classical tabla virtuoso **Zakir Hussain** and **Afro-Cuban All-Stars** to Straz Center stages.

Old favorites that returned to the Straz Center last season include a concert by **Renée Fleming**, the return of **Cheryl Wheeler** to Club Jaeb, ***The Nutcracker*** and the **Free Movie Series** on the lawn.



*Godspell*



*Night of the Living Dead*



*Afro-Cuban All-Stars*



*An Evening With Lucille Ball:  
Thank You for Asking*

In addition, the Center found new venues by expanding bookings at the St. Pete Times Forum and the Ford Amphitheatre, which also was recently renamed. Look for more shows outside our walls, including bookings at the nearby Tampa Theatre, “the South’s most beautiful theater.”

# FINANCIALS

## Statement of Financial Position

### ASSETS

Cash		\$ 4,599
Short-term investments		305
	<b>Cash and cash equivalents</b>	<u>4,904</u>
Receivables:		
Accounts receivable, net		334
Pledge receivable, net		396
Due to Center from TBPAC Foundation, Inc.		813
Grants receivable		194
Interest receivable		23
		<u>1,760</u>
Inventory		123
Prepaid expenses		1,388
	<b>Total current assets</b>	<u>8,175</u>
Noncurrent assets:		
Pledge receivable, net		247
Endowment investments		3,124
Other long-term assets		3,407
Furniture, equipment and leasehold improvements, net		10,906
Other assets		10
	<b>Total assets</b>	<u><u>\$ 25,869</u></u>

### LIABILITIES AND NET ASSETS

#### LIABILITIES

Current liabilities:		
Accounts payable and accrued expenses		\$ 1,078
Deferred revenue:		
Ticket sales		7,242
Others		1,218
	<b>Total current liabilities</b>	<u>9,538</u>
Other accrued expenses		593
	<b>Total liabilities</b>	<u>10,131</u>

#### NET ASSETS

Unrestricted operations		2,272
Unrestricted furniture, equipment and leasehold improvements		10,906
Unrestricted board designated		512
Temporarily restricted		248
Permanently restricted		1,800
	<b>Total net assets</b>	<u>15,738</u>
	<b>Total liabilities and net assets</b>	<u><u>\$ 25,869*</u></u>

\* Does not include approximately \$33 million of long term assets held in trust by the Tampa Bay Performing Arts Center Foundation Inc. and approximately \$5 million of endowment funds held and controlled by the Community Foundation of Tampa Bay, Inc. as of September 30, 2010. The Straz Center is the beneficiary of the related funds at the Community Foundation and is entitled to allocated distributions of net earnings.

TAMPA BAY  
PERFORMING  
ARTS CENTER, INC.  
DBA  
DAVID A. STRAZ, JR.  
CENTER FOR THE  
PERFORMING ARTS

Statement of  
FINANCIAL  
POSITION  
(CENTER ONLY)

As of  
Sept. 30, 2010  
(dollar amounts  
in thousands)

# FINANCIALS

## Statement of Activities

### REVENUES AND OTHER SUPPORT

Ticket sales	\$ 17,687
Rent	405
Box office fees	2,577
Education program tuition and fees	1,311
Concessions	2,064
Service fee income	1,083
Investment income	171
Community support	3,561
Government funding and grants:	
Annual operating and program support	1,150
Capital and construction support	100
Net assets released from purpose restrictions	434
<b>Total revenues and other support</b>	<b>30,543</b>

### EXPENSES

Program and essential services:	
Production costs	\$ 16,501
Education	1,989
Operating costs	7,076
Marketing and public information	2,074
<b>Total program and essential services</b>	<b>27,640</b>

Support services:	
General and administrative	2,837
Fundraising	904

**Total support services** **3,741**

**Total expenses** **31,381**

TBPAC Foundation distributed endowment support for the Straz Center	857
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**Net surplus from operations** **19**

Net assets released from purpose restrictions	(434)
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**Change in net assets** **(415)**

<b>Net assets at beginning of the year</b>	<b>16,153</b>
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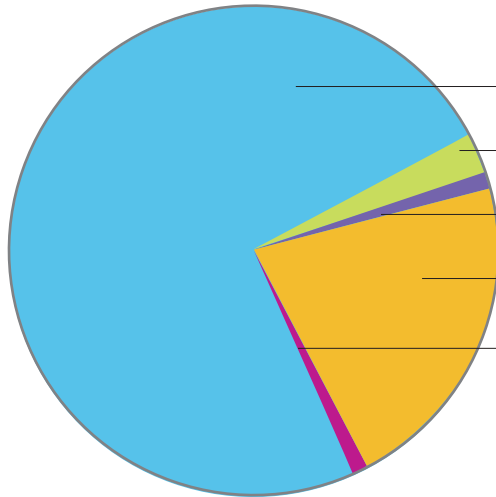
<b>Net assets at end of the year</b>	<b>\$ 15,738</b>
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# FINANCIALS

## Revenue and Expenses

TAMPA BAY PERFORMING ARTS CENTER, INC. DBA DAVID A. STRAZ, JR. CENTER FOR THE PERFORMING ARTS

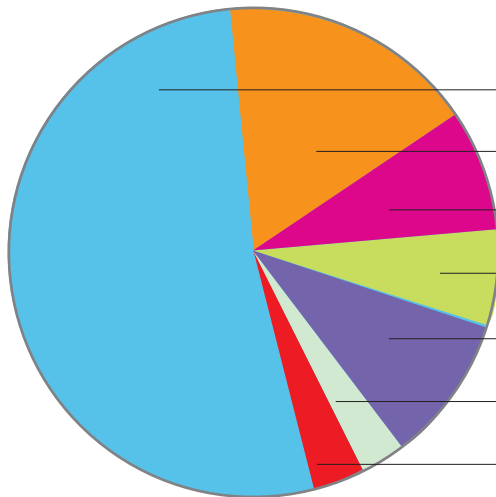
For year ended Sept. 30, 2010  
(dollar amounts in thousands)



### REVENUE AND SUPPORT

Event programming 76%	\$ 23,816
Education 4%	1,311
Investment 1%	171
Gifts, grants and endowment 18%	5,668*
Net assets released from purpose restrictions 1%	434
<b>TOTAL REVENUE AND SUPPORT</b>	<b>\$ 31,400*</b>

\* Includes TBPA Foundation distributed endowment support for the Straz Center of \$0.9m.



### EXPENSES

Event programming 53%	\$ 16,501
Operations 18%	5,788
Marketing & Public information 7%	2,074
Education 6%	1,989
General & administrative 9%	2,837
Fundraising 3%	904
Depreciation 4%	1,288
<b>TOTAL EXPENSES</b>	<b>\$ 31,381</b>
<b>NET SURPLUS FROM OPERATIONS</b>	<b>\$ 19</b>



*Patel Conservatory children in an Opera Tampa workshop*



*Peter Stark, Artistic Director of Next Generation Ballet, has coached many protégés to international medals.*

Generous philanthropic support is more important than ever.

Affordable ticket prices cover only a portion of the costs of our high quality productions. The Straz Center's extraordinary arts education programs, community partnerships and public service activities are similarly not covered by ticket and tuition revenue alone.

Therefore, we are exceedingly grateful for the relationships we have built with corporations, foundations, individuals and government agencies. We know that every contribution, no matter the size, is an expression of support and a vote of confidence in the Straz Center's leading role as a cultural organization.

Whether gifts are made to our annual campaign to support current operations and programs, or they are earmarked for our endowment to strengthen our financial stability for the future, they fuel our mission and inspire us to reach new heights.



*In The Heights*

## Endowment Gifts

The Straz Center's Endowment Fund provides financial stability in uncertain times and helps the Straz Center maintain its high standards of excellence and creativity. We are especially grateful to the following donors whose generosity today ensures that thousands more will enjoy our programs in the years ahead.

*The Straz Center also acknowledges the numerous other gifts that have helped to make the endowment a reality.*

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# Ovation Society

The Ovation Society recognizes those visionary individuals who have included the Straz Center in their estate planning, through a bequest or other deferred gift, and have made known their future gift.



Norah Jones

# Annual Members

The Straz Center expresses its appreciation to the following individuals, corporations, foundations and government agencies for their generous annual support of performances, arts education programs and the on-going operation of the Straz Center.

(As of Sept. 30, 2010)

\*StarBright: Recognizes members who have increased their annual gift by 10% or more.  
Corporate Loyalty Program: Names in bold recognize corporate members who have increased their annual gift by 20% or more.

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- State of Florida, Division of Cultural Affairs
- Tourist Development Council/Hillsborough County

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- Bank of America Charitable Foundation
- \*Bright House Networks
- \*The Tampa Tribune

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South Pacific



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