

2021-2022
REPORT TO THE COMMUNITY



### Hello!

It is my pleasure to tell you that the Straz Center for the Performing Arts is thriving.

This 2021-22 Report to the Community summarizes Judy Lisi's final year as President and CEO of the Straz Center. The year reflects the culmination of her 30 years of hard work and leadership through its most successful seasons, the closed doors of COVID and our emergence from the pandemic.

During her 30-year tenure, The Straz became one of the most formidable performing arts centers in the nation. The relationships Judy built with the New York theater community made The Straz the Broadway of the South. Dance, comedy, theater, lecture, pop and classical music, and, of course, opera also flourish at The Straz. Her commitment to arts education shines in the bright faces of our students attending the Patel Conservatory and her legacy forever grows through Straz outreach programs in area schools and underserved communities.

Judy's focus on issues that impact all sectors of our community launched The Straz's Inclusion, Diversity, Equity and Accessibility (I.D.E.A.) initiative that nurtures an organizational culture that advocates anti-racism, equity and belonging on our campus and beyond.

Our Voices of the Community virtual town halls cultivate relationships and highlight topics important to Black, Indigenous and People of Color. And Arts Legacy REMIX is a diverse celebration of music, dance and storytelling rooted in cultures of the Tampa Bay area.

All of us – from the staff, students, donors, outreach recipients and the countless who grace our stages and sit in our theaters – are forever grateful for her guardianship and remain committed to her vision for The Straz.

Judy left all of us a firm foundation to stand on, one that I am very excited to continue to build upon.

Join us in looking to a bright and wonderous future,

Greg Holland President and CEO

# **Judy Lisi's Legacy Lives**

Under Judy's tutelage, Patel Conservatory and Opera Tampa were born and the restructured Broadway series made The Straz one of the Nation's most successful performing arts centers.

hen Judv Lisi came to the Straz Center for her interview with the search committee in 1992, she drove right past the enormous concrete structure there was not one sign on the building. She got the job and six months later there was bright neon signage illuminating the facility. Thirty years later, her light still shone bright as she stepped down from her job into retirement. Her name and Straz Center for the Performing Arts are practically inseparable and the legacy she left will cast its light for years to come.

Lisi took the reins at what was then the Tampa Bay Performing Arts Center (TBPAC) in 1992. At that point, the financially troubled TBPAC was an under-utilized facility that no one seemed to know what to do with and was weighed down with a \$5 million accumulated deficit. After restructuring, completely upgrading marketing and programming, especially the Broadway series, Lisi retired that debt in her first year on the job. She raised Broadway subscription from 1,500 members to 10,000, becoming one of the most successful touring Broadway markets in the country. She also established a creative, flexible, dynamic and cost-effective in-house advertising agency.

Over the years she's made tremendous additions to the performing arts center. She recognized the aesthetic excellence of the main halls which were inspired by European opera houses — but Tampa did not have a professional opera company. Lisi, who studied opera at Juilliard and established an opera company in New Haven, Conn., founded Opera Tampa in 1996 to great acclaim.

Lisi started her career as an educator and recognized the enormous benefit of arts education. She expanded the Straz Center's arts education programs. Due to the tremendous growth of these programs, she founded the Patel Conservatory which opened its doors in 2004 and attracts students from around the world.

When the performing arts center opened in 1987, there were three performance spaces – now there are six. There was a need for a theater to be available for local groups. And so Lisi converted a space used for storage to the innovative Hinks and Elaine Shimberg Playhouse, from which new theater groups emerged including Jobsite and Stageworks. The TECO Theater is a black box theater in the Conservatory designed for educational purposes. And the newest venue is the Riverwalk Stage which is an openair space on the Hillsborough River. Additionally, Lisi converted a rehearsal hall into Maestro's Restaurant and brought all food and beverage operations in-house, raising the quality, boosting service levels and generating revenue.

Prior to her move to Tampa, Lisi was executive director of the prestigious Shubert Performing Arts Center in New Haven. While there, she retired a \$1.1 million deficit and brought in thousands of new Broadway series subscribers.

A few years before, Judy had a completely different life in mind – she had planned to become a nun. She entered the convent at 17 and left at 20. "It was great," she told the *Tampa Bay Times*. "I loved it. I could have been a very happy nun." She

She raised Broadway subscriptions ... becoming one of the most successful touring Broadway markets in the country.

Judy's legacy will be felt in the rich blend of arts and entertainment offered by The Straz.

left the order to help support her mother and younger sister after her father passed away.

The convent's loss was performing arts' gain.

At the Shubert, Judy revived an already storied facility that had hosted tryouts for almost a dozen Richard Rodgers musicals as well as the first production of Tennessee Williams' *A Streetcar Named Desire* starring Marlon Brando.

TBPAC by contrast, had been around only five years and had little history to speak of when Judy first saw it in 1992. Judy recognized the potential to turn it into a vital part of the Tampa Bay arts community.

For her hardwork, Judy has received numerous national and international awards including the International Society for the Performing Arts' Patrick Hayes Award for transformative leadership in the performing arts and the Broadway League's Distinguished Lifetime Service

Award. She has been inducted into the Tampa Bay Business Hall of Fame and in the fall of 2022 she received the Tampa Business Committee for the Arts Lifetime Achievement Award.

Of course, she didn't do it all by herself. "I love the collaboration," Judy said. "You can't do this thing alone. You can lead – and you have to – but you must work so closely with people."

"Judy is a wonderful collaborator!" said Alice Santana, the Straz's vice president of education and community engagement. "Judy is very supportive of any project or initiative that aligns with our mission. She has provided me wonderful guidance and thoughtful opinions."

Judy also oversaw the facility's name change when philanthropist David Straz made a substantial donation. TBPAC became the David A. Straz, Jr. Center for the Performing Arts in 2009.

Judy's legacy will be felt in the rich blend of arts and entertainment offered by The Straz, as well as in the talents she nurtured here. Her initiatives continue, specifically in the \$100 million dollar Master Plan expansion scheduled to break ground this year. Judy's drive and spirit have helped transform The Straz which has an average annual attendance of 700,000 and an economic impact of more than \$100 million annually. Lisi credits any and all success to her family - Ernie, her husband of 53 years, daughter Rachel and son Joel. "What we do is important, changes lives and elevates people's lives. What's better than that?" Judy's legacy also is rooted in The Straz's \$100 million dollar Master Plan expansion.



# ARTS EDUCATION BY THE NUMBERS

163,461 TOTAL INSTRUCTION HOURS

31,483 REGIONAL AND NATIONAL VISITING STUDENTS

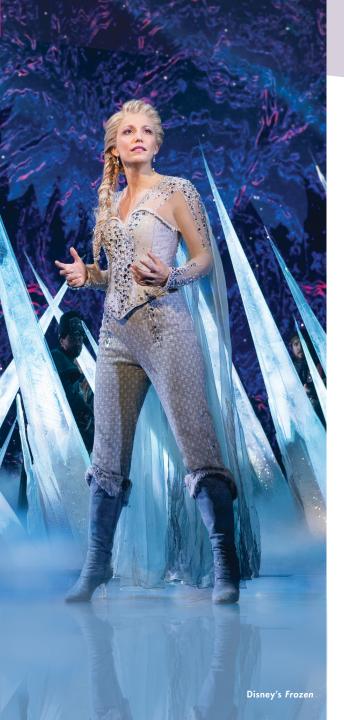
3,020 STUDENTS ENROLLED IN ON-SITE CLASSES

344 SCHOLARSHIPS AWARDED TOTALING \$239,964

45 PARTNERING SCHOOLS AND AGENCIES







hree years ago we wondered if anything would be normal again. We learned how to reach our audience virtually, and then how to gather safely with masks and distance protocols.

But we longed to see a Morsani Hall crowd thrilling to a Broadway spectacular, or a Jaeb Theater audience enjoying something left of center, or Patel studios full of young actors, dancers and musicians.

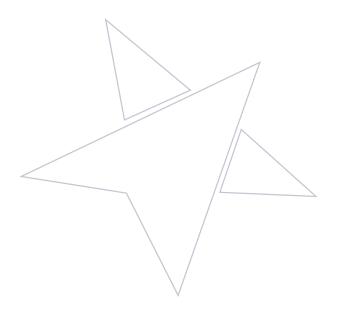
OUR PATIENCE WAS REWARDED.

At the start of the 2021-22 fiscal year, our staff fully returned to the office, The Straz Broadway season brought out crowds to see old favorites and to discover new ones. The Jaeb rocked with *Little Shop of Horrors* and roared with laughter at *Avenue Q*. And Patel filled to the brim with the next generation's performers.



# **FINANCIALS**

Tampa Bay Performing Arts Center, Inc.
DBA David A. Straz, Jr.
Center for the Performing Arts
Statement of Financial Position
(Straz Center only)
As of Sept. 30, 2022
(dollar amounts in thousands)



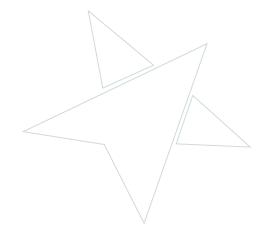
#### **ASSETS**

ASSETS				
Current Assets:				
Cash			\$	9,462
Receivables:		070		
Accounts receivable, net Pledge receivable, net		373 123		
Due to the Straz Center from	TRPAC Foundation Inc	1,409		
Grants receivable	. 2.7 (	741		
				2,646
Inventory Prepaid expenses				81 979
Treputa expenses	Total current assets		Ś	13,168
	lordi current assers		Ş	13,100
Noncurrent assets:				
Endowment investments		2,760		
Investments		10,742		
Other long-term investments	C F . L .:	1,014		
Beneficial interest in assets held by Furniture, equipment and leasehold	Community Foundation	31 19,350		
Fine art collection	a improvements, nei	357		
Other assets		52		
	Total non-current assets		Ś	34,306
	Total assets		÷	47,474
	ioidi dsseis		٠	47,474
LIABILITIES AND NET AS LIABILITIES Current liabilities:	SSETS			
Accounts payable and accrued exp	penses		\$	2,793
Due to Foundation				4
Deferred revenue:				
Ticket sales Other		14,439 1,988		
Olifei		1,900		16,427
	Total current liabilities		Ś	19,224
	ioidi correin liabililles		Ţ	17,224
NET ASSETS				
Without donor restrictions:				
Operations	1.10		\$	3,750
Operations Furniture, equipment and leas	ehold improvements		\$	19,350
Operations				19,350 1,554
Operations Furniture, equipment and leas	ehold improvements  Total without donor restrictions		\$	19,350
Operations Furniture, equipment and leas Board designated				19,350 1,554 <b>24,654</b> 3,596
Operations Furniture, equipment and leas Board designated	Total without donor restrictions		\$	19,350 1,554 <b>24,654</b>

<sup>\*</sup>Does not include approximately \$49 MM of long term assets held in trust by the Tampa Bay Performing Arts Center Foundation Inc. and approximately \$4.3 MM of endowment funds held and controlled by the Community Foundation of Tampa Bay, Inc. as of Sept. 30, 2022. The Straz Center is the beneficiary of the related funds at the Community Foundation and is entitled to allocated distributions of net earnings.

# **FINANCIALS**

Tampa Bay Performing Arts Center, Inc.
DBA David A. Straz, Jr.
Center for the Performing Arts
Statement of Activities (Straz Center only)
For the year ended Sept. 30, 2022
(dollar amounts in thousands)

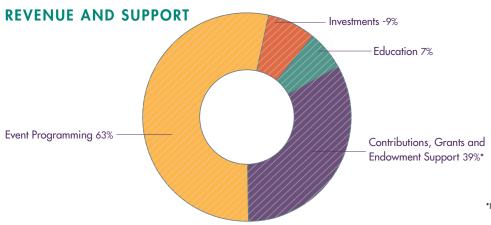


REVENUE AND OTHER SUPPORT	
Ticket sales Rent Box office fees Concessions Service fee and other income Education program tuition and fees Investment return Change in beneficial interest Community support Government funding and grants:	\$ 12,167 579 4,006 2,640 1,771 2,576 (3,156) (7) 5,413 1,377 515 1,868 3,996
Total revenue and other support	\$ 33,745
EXPENSES  Program and essential services: Production costs Education	13,288 3 235

Program and essential services:			
Production costs			13,288
Education			3.235
Operating costs			8,486
Marketing and public information			3,044
	Total program and essential services	\$	28,053
Support services:			
General and administrative			5,168
Fundraising			1,253
	Total support services	\$	6,421
	Total operating expenses	\$	34,474
	Net activity before depreciation	\$	(729)
Depreciation	, , , , , , , , , , , , , , , , , , , ,	•	1,659
	Change in net assets	\$	(2,388)
Net assets at beginning of year		\$	30,638
Net assets at end of year		\$	28,250

# **FINANCIALS**

Tampa Bay Performing Arts Center, Inc. DBA David A. Straz, Jr. Center for the Performing Arts Revenue and Expenses (Straz Center only) for the year ended Sept. 30, 2022 (dollar amounts in thousands)



#### **REVENUE**

\$ 33,745 
\$ 33,745
13,162*
(3,156)
2,576
\$ 21,163

\*Includes TBPAC Foundation Inc. distributed endowment support for the Straz Center of \$4M

# Event Programming 37% Depreciation 5% Fundraising 3% General and Administrative 14% Marketing and Public Information 8%

#### **EXPENSES**

Event Programming	\$ 13,288
Operations	8,486
Marketing and Public Information	3,044
Education	3,235
General and Administrative	5,168
Fundraising	1,253
Operating Expenses	\$ 34,474
Depreciation	1,659
Total Expenses	\$ 36,133



# ENDOWMENT GIFTS

The Straz Center's Endowment Fund provides stability in uncertain times and helps maintain high standards of excellence and creativity. The Straz Center is especially grateful to the following donors whose endowment gifts of \$10,000 or more ensure that many more will enjoy the Straz Center and the performing arts in the years ahead.

Jeff Lipkes

Foundation

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# RESTRICTED ENDOWMENT FUNDS

Restricted endowment funds represent donors' special area of interest. The following list includes current restricted endowment funds and thanks those who have contributed to the funds during the 2021-2022 fiscal year.



## ARTS EDUCATION - SCHOLARSHIPS

Bailey Family Foundation Scholarship Fund Franci Golman Rudolph Scholarship Fund Patricia H. Linton Scholarship Fund Patricia H. Linton The MacKinnon Family Foundation Scholarship Fund Monsignor Joseph F. X. McCahon Scholarship Fund Monsignor Joseph McCahon Ed and Linda Oelschlaeger Scholarship Fund James H. and Amy G. Shimberg Foundation Scholarship Fund

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Charles A. and Faith S. Simmons
Gideon and Janice Udogu
Michael and Karen Urette
Debra Williams
Gregory C. and K. Anne Yadley

# OUTREACH AND COMMUNITY EDUCATION

Saunders Foundation Fund

Need at CFTB

#### STRAZ CENTER RESTRICTED FUNDS AT COMMUNITY FOUNDATION OF TAMPA BAY Arts Education Fund for Children in

David A. and Mary Irene Falk Memorial Fund Beverly Lauring Fund for the Patel Conservatory Youth Orchestra Leave A Legacy Fund Herbert G. McKay Emerging Artist Fund Carol and Frank Morsani TBPAC Fund Raymond E. and Nancy Murray Fund for the Patel Conservatory Youth Orchestra

# **OVATION SOCIETY**

The Ovation Society recognizes individuals and families who have invested in our future by including a bequest or other deferred gift to the Straz Center in their estate planning.

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The Straz Center gratefully acknowledges the following individuals, corporations, foundations and public partners whose annual gifts through September 30, 2022, provided essential support for Straz Center programs. The Straz Center thanks all of our donors including those who, because of space constraints, cannot be listed here.

#### **PUBLIC PARTNERS**

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